



Program and abstracts

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Forces would build a hospital inside an exhibition hall located south of Stockholm. This study examines this project as an example of civil-military crisis management. Through field study observations and in-depth interviews, this study investigates what was successful and what was unsuccessful in terms of collaboration between different organizations during an escalating crisis. The conclusion is that the civil-military collaboration worked surprisingly well because of a common 'goal' and a sense that the project was important to society. However, among civil health-care actors there were challenges related to distrust and an unclear chain of command.

Keywords: Civil-military relations, corona virus, collaboration, crisis management

2. Between the End of the Great Recession and the Beginning of the COVID-19 Crisis: The armed forces, the state and civil society in Spain (2019-2021)

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The COVID-19 crisis broke out in Spain when the effects of the Great Recession that began in 2008 had not completely passed, so that from 2020 two crises overlapped: the end of the Great Recession and the beginning of the COVID-19. Naturally, both affected security and defense policy and, by extension, civil-military relations in Spain. We have already analyzed the first in several previous studies in which the effects of the Great Recession in our country and the Armed Forces have been analyzed until 2018, while the second is the main contribution of this paper. Apart from this, we will also examine other relevant issues of recent years (2019-2021), such as, for example, the persistence of Neo-Praetorianism that began in 2006 and lasts until 2021, the first National Defense Directive of President Sánchez (2018-), the new organization of the Armed Forces, the manipulation of the demands of the military by the extreme right and other classic topics in this kind of research (military spending, material policy, personnel policy, international missions, etc.).

3. "Operation Resilience": The French Armed Forces and COVID-19

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Launched on March 25th 2020, *Opération Résilience* is the Armed Forces contribution to the French government engagement against the spread of Covid-19. This "operation aims at supporting public service and the French people in the fields of health, logistics and protection, in France and overseas, while taking into account the need to pursue operations for the safety of the French people, on the national territory, in the air, on the seas, in the cyber space, as well in overseas missions" as mentioned in the press kit dedicated to this operation. This communication aims to discuss the deployment of the French militaries by describing the operations, the means implemented in a context of engagement overseas and in France. It will also discuss how the French Armed forces deployment was also an essential element of the government crisis communication and how the MOD dealt with the crisis when the French aircraft carrier Charles de Gaulle and The Aeronaval Group of the Naval Action Force was reached by the COVID-19 pandemic. Based on the analysis of the legal and official documents and on a media corpus, this contribution will explore all these questions.

4. Development of Civil and Military Emergent Crisis Organizations in the Netherlands in Response to COVID-19